

Net Zero is Smart, Cool and our Future

It's time!





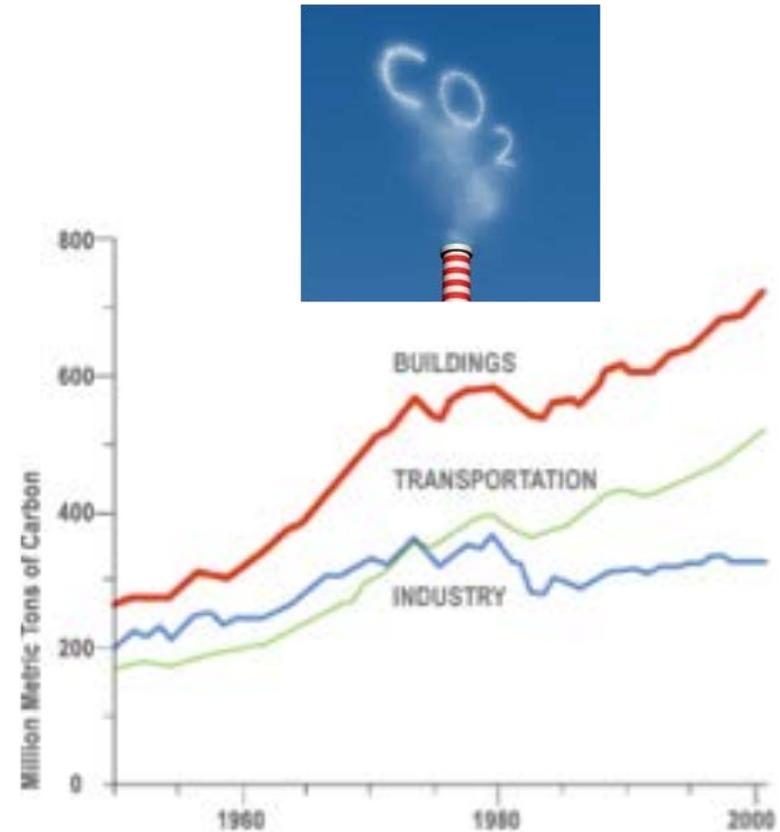
Hey Buddy
The planet needs
help!!!

Stop having so much FUN Windsurfing



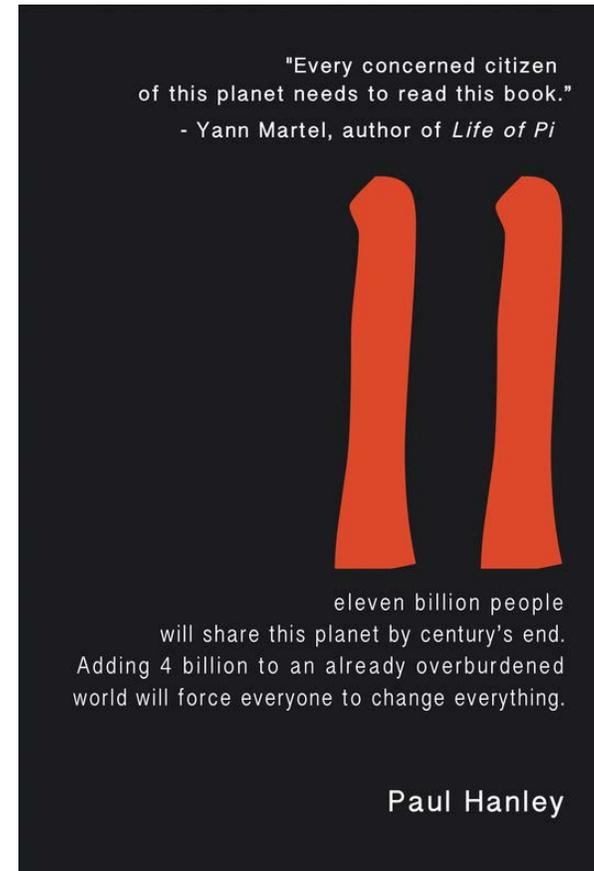
and **DO SOMETHING** about climate change!

- 1/3 of Canada's Energy Use
- 50% of extracted materials
- 25% of our landfill waste
- 10% of our airborne particulates
- **40% of greenhouse gases**
- Reference: A Business Case for Green Buildings in Canada



Factor 10 reductions for a FUTURE on this Planet

factor 10



We need EVERYONE to GO BIG on GREEN



VP Sustainability Aspen Skiing Company

It Takes POWDER to be Successful



P

People to give a SH!T &

O

Open to Change that

W

Want to protect the WOW on this Planet &

D

Drive a new

E

Economy that

R

Respects the Planet

Some really influential people THINK



What happens if we don't figure it out soon?



Musk, as [he will gladly tell you](#), has a vision: Colonize Mars and make humans a multi-planet civilization. He sees it as insurance against a global catastrophe that leads to human extinction. (Quartz)



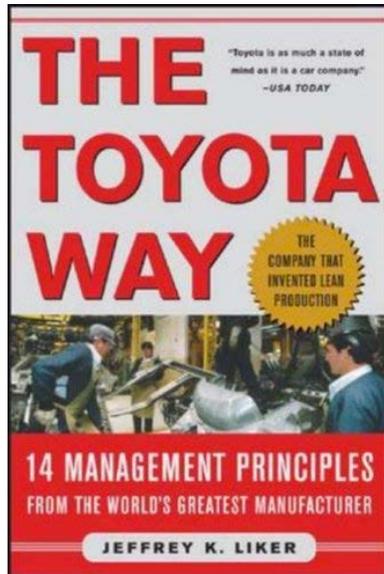
and Lean will help take them there!

To make it affordable to blast off into space, Elon Musk has adopted lean practices that enable SpaceX to build rockets at half the cost.



"The secret to the low cost is relatively simple, at least in principle: Do as much as possible in-house, in an integrated manufacturing facility, with modern components; and avoid the unwieldy supply chains, legacy designs, layers of contractors, and "cost-plus" billing that characterized SpaceX's competitors."

SpaceX like Toyota, know that Lean works

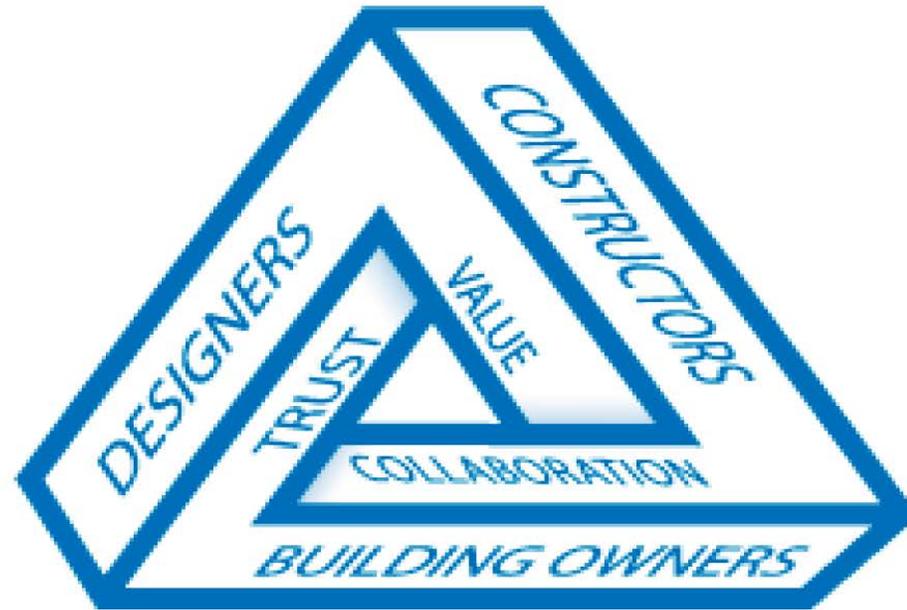


Lean enables Toyota to be 3x more Profitable than their closet competitor



WHY NOT use these same principles to create the Cool, Smart Net 0 Home of the Future

Lean ...A New Way of THINKING



Integrated Project Delivery

IPD  integrated
DESIGNS

Moneyball... Getting to Net 0 is the game!



The Building Industry needs to stop acting like the New York Yankees!



Payroll: **\$126** million
Wins: 103 games



Payroll: **\$40** million
Wins: 103 games

The problem with the building industry is that we act like the New York Yankees when it comes to delivering GREEN building projects. We get out our checkbooks buy sexy green technologies, field a team of disintegrated high priced performers that stumble their way to Net 0 energy performance at a significant cost premium. It doesn't have to be this way!

We need to adopt similar processes as Billy Beane did in baseball or Edward Deming, who proved that "Quality is Free" in the automobile industry.

We need to perform like the Oakland A's



By finding undervalued performance the Oakland A's have consistently outperformed the competition and have demonstrated there does NOT need to be tradeoffs between cost and performance.

How can we afford the PV panels?

Lean is for Health Care!

I thought GREEN building were 10% more expensive!

WE know there will be OBJECTIONS

We have a **FIXED BUDGET!**

Triple glazed windows are way too expensive!

I just want fast and cheap!

The REALITY is Lean to be Green ECOnomics work

Cowboy Math

If Lean saves 20% > 10% (Passive) + 10% (Net 0)

Then we should be able deliver **Net 0-0**

By adopting new thinking for the building industry we can make every building
NET 0 and *eliminate*
40% of Green House Gases



This sums it up pretty good!

In his book "Quality is Free", Philip Crosby says it all.

When we confront conventional wisdom that there is a tradeoff between quality and cost with optimism and an open mind we can do so much better!

START

HOW GREAT LEADERS INSPIRE
EVERYONE TO TAKE ACTION

WITH

SIMON SINEK

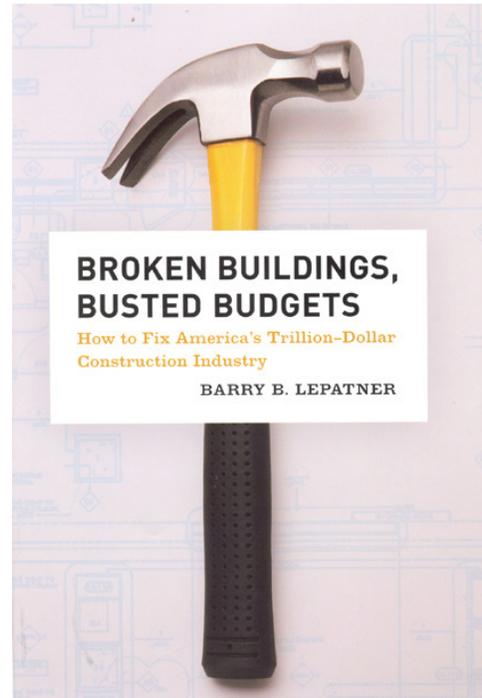
THE
GLOBAL
BESTSELLER

WHY

The Money Pit

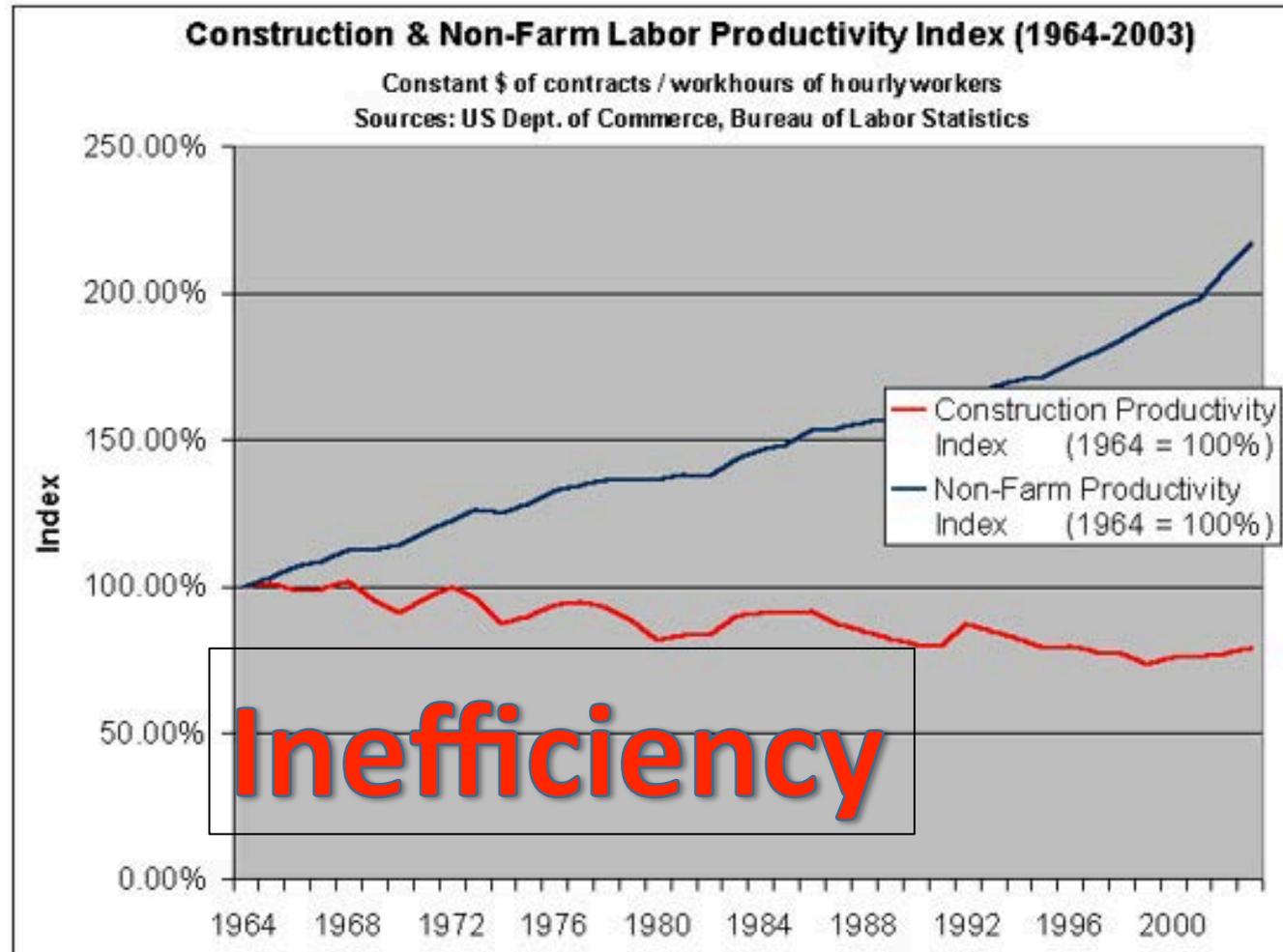
In 2007, US Construction was estimated at \$1.288 TRILLION and if the building SMART ALLIANCE is right, 50% of it is waste. That means we waste \$500B annually.

Shame on Us!



We need to fix 2 Things

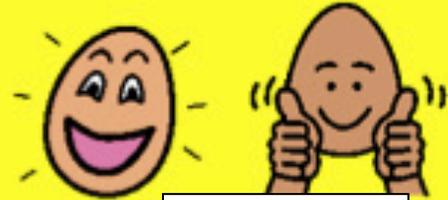
Inefficiency



Bad Behavior



Good Behavior

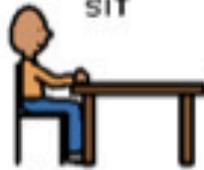


Focused Work

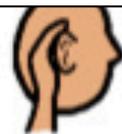
Collaborate



sit



Value



work

Engaged



Promises Completed



No Constraints

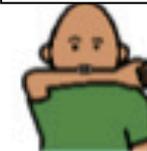
Bad Behavior



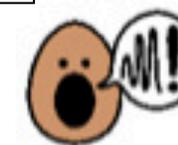
Blame



Work in Silos



Bad Attitude



Promise .. Don't Deliver



Bad Designs



Excuses



AHA Moment

Design-Build-LEED-Cx?



Design-Build-Cx-LEED™ **A High Performance Method for Delivering Advanced Building Design Projects**

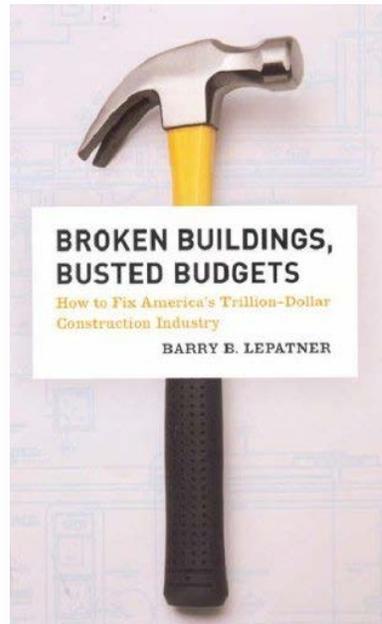
By Murray Guy LEED™ , MBA, P.Eng

It took me two bailouts by the same general contractor to wake up to the fact that contractors are not the bad guys and that change notices, delay claims and confrontational relationships are the result of the traditional design-bid-build game that we force contractors to play. How can it make sense to spend 5% to 10% of a project budget on designing a building without input from knowledgeable contractors that have better cost control, value engineering and knowledge of building construction than most design teams?



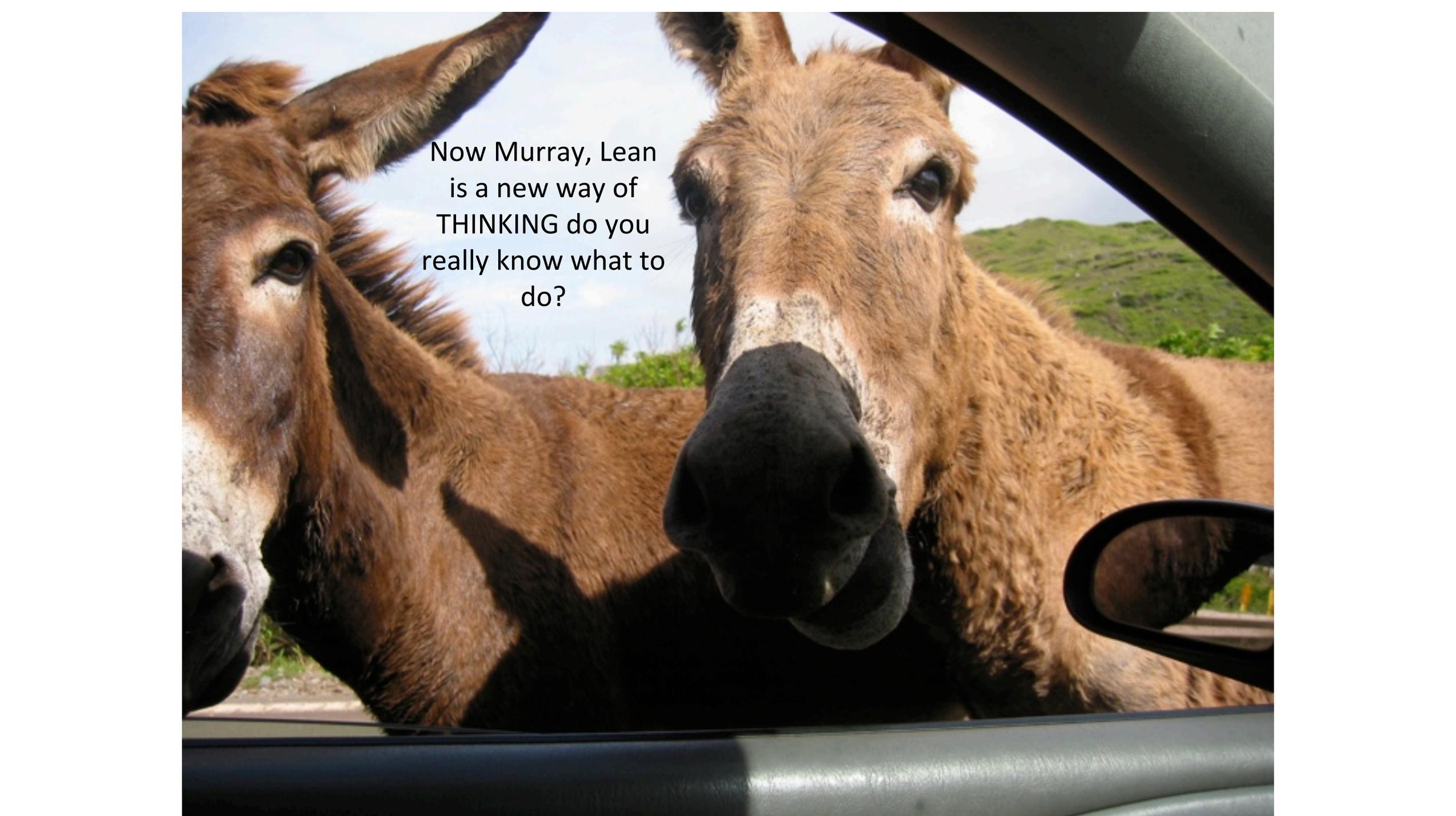
Richardson College for the Environment

*“Broken Budget” \$10M over on \$38.5M
LEED Gold 59% Less energy*



Lean to be Green Business Case Summary

- Why? The Bridge to our Future is Broken
- What do we need to Fix? Inefficiency & Bad Behavior
- How? Lean principles and practices
- Evidence? Toyoya 3x profit SpaceX ½ the cost
- Building Example? EcoSmart Prefab Green Net 0 Project
- Cowboy Math: Net 0 building are economically viable
- BIG IDEA.... Why Not All building Net 0 by 2020?
- Lesson Learned: SFC & U of W RCFE
- Next What is Lean ?

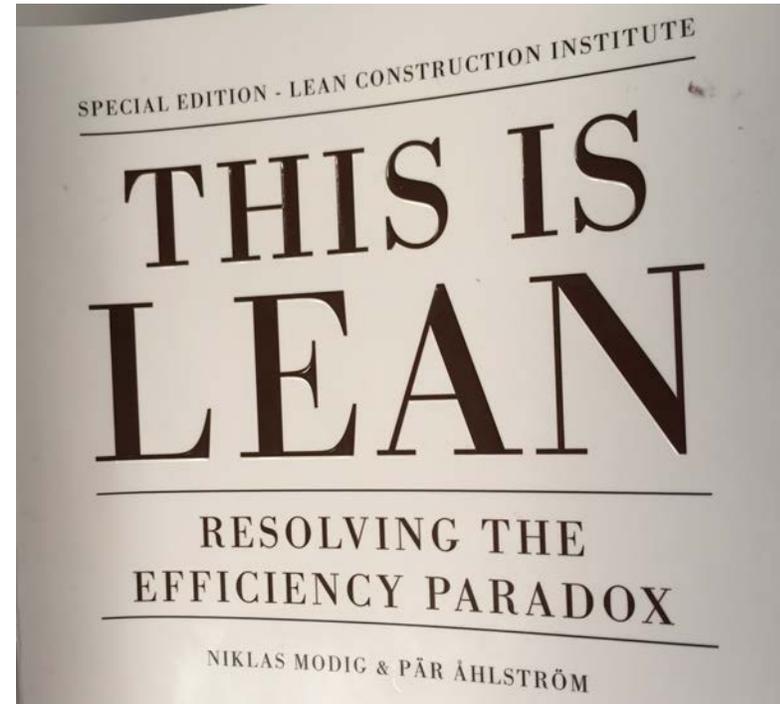
A photograph taken from the perspective of someone inside a car, looking out through the open passenger-side window. Two brown donkeys are leaning their heads into the car. The donkey on the right is in the foreground, its large, dark nose and muzzle very close to the camera. The donkey on the left is slightly behind and to the side. The background shows a bright, sunny day with green hills and a clear sky. The interior of the car, including a black door panel and a side mirror, is visible in the foreground and right side of the frame.

Now Murray, Lean
is a new way of
THINKING do you
really know what to
do?

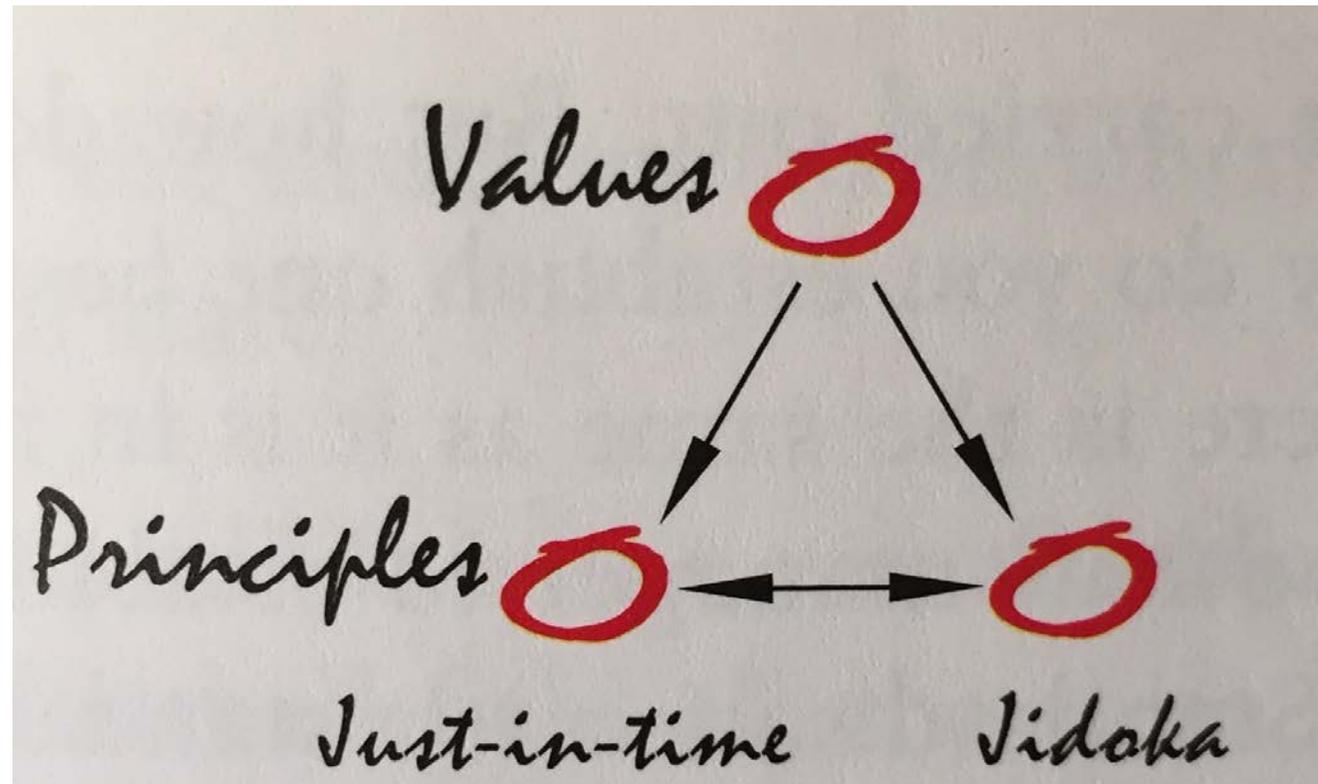
If you really want to understand LEAN, I would read this book first



Niklas Modig, Stockholm
School of Economics Applying
Toyota's Lean Manufacturing
Philosophy to Lean Services &
Management



Customer First ... Value

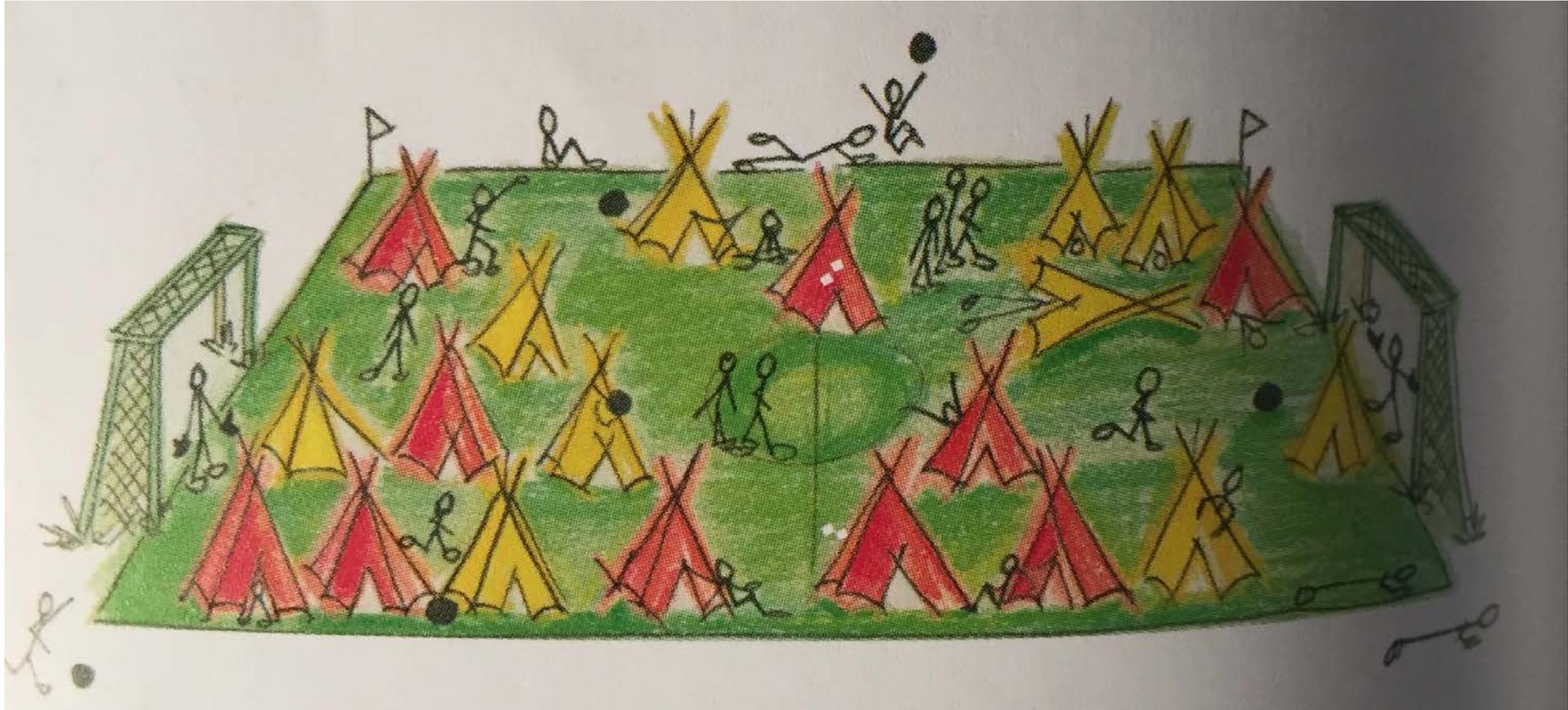


Define **VALUE** for the

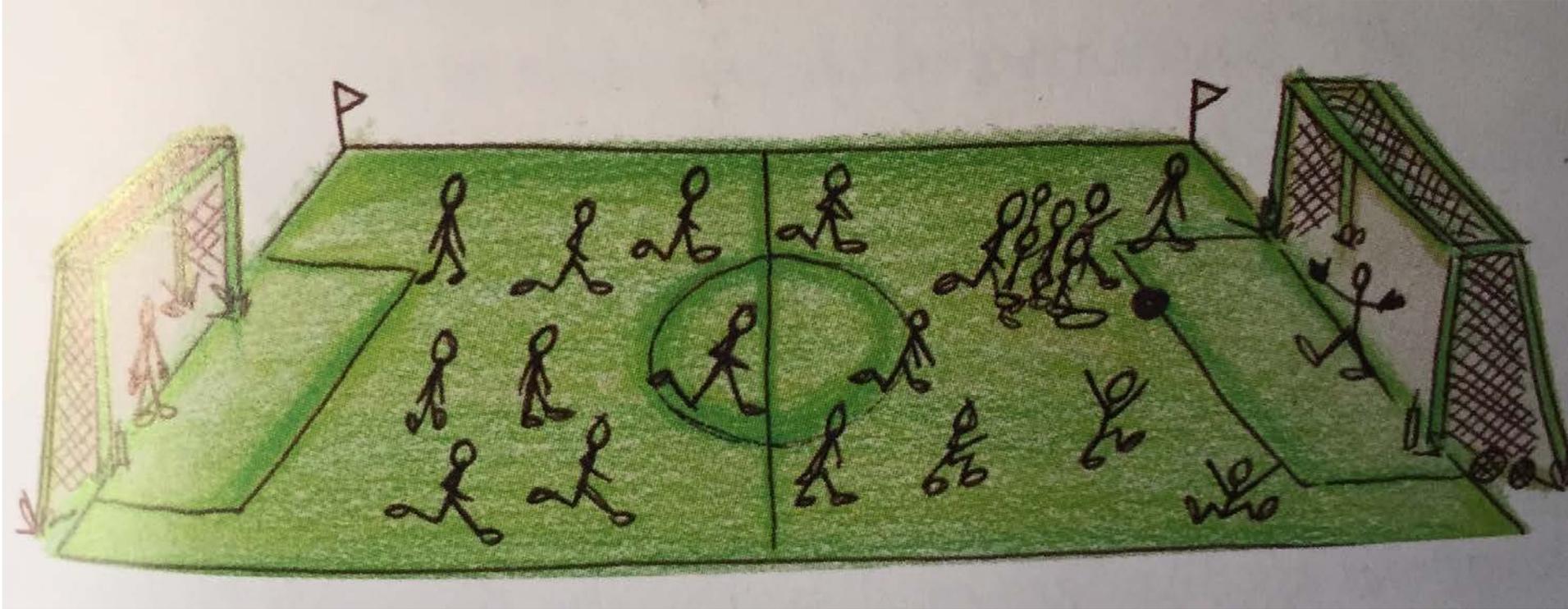


Fix problems with traditional projects

No Flow



create FLOW



Think of it as a Soccer Game

Score Lots of Goals

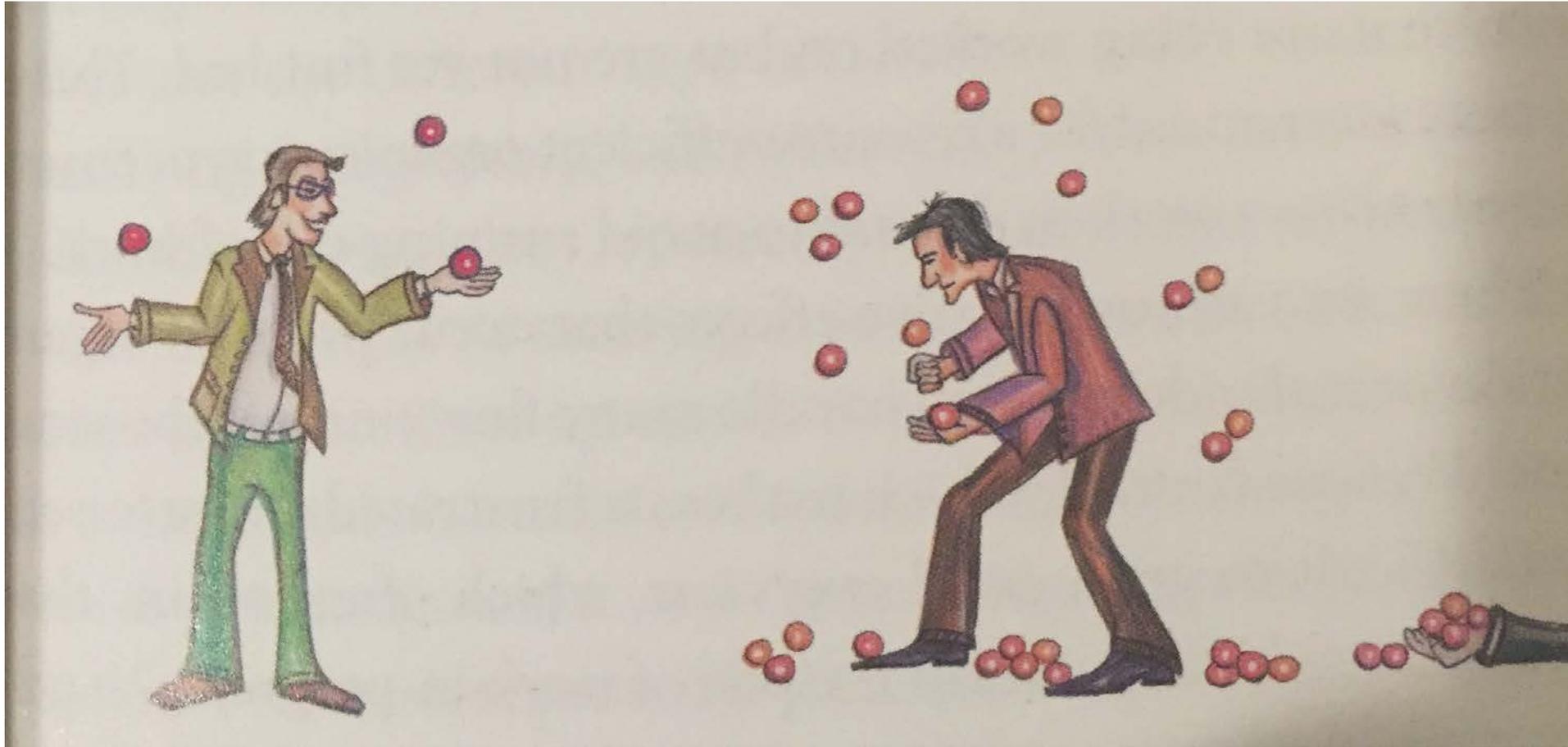
See the field, the ball & the goal

See all the players on the field

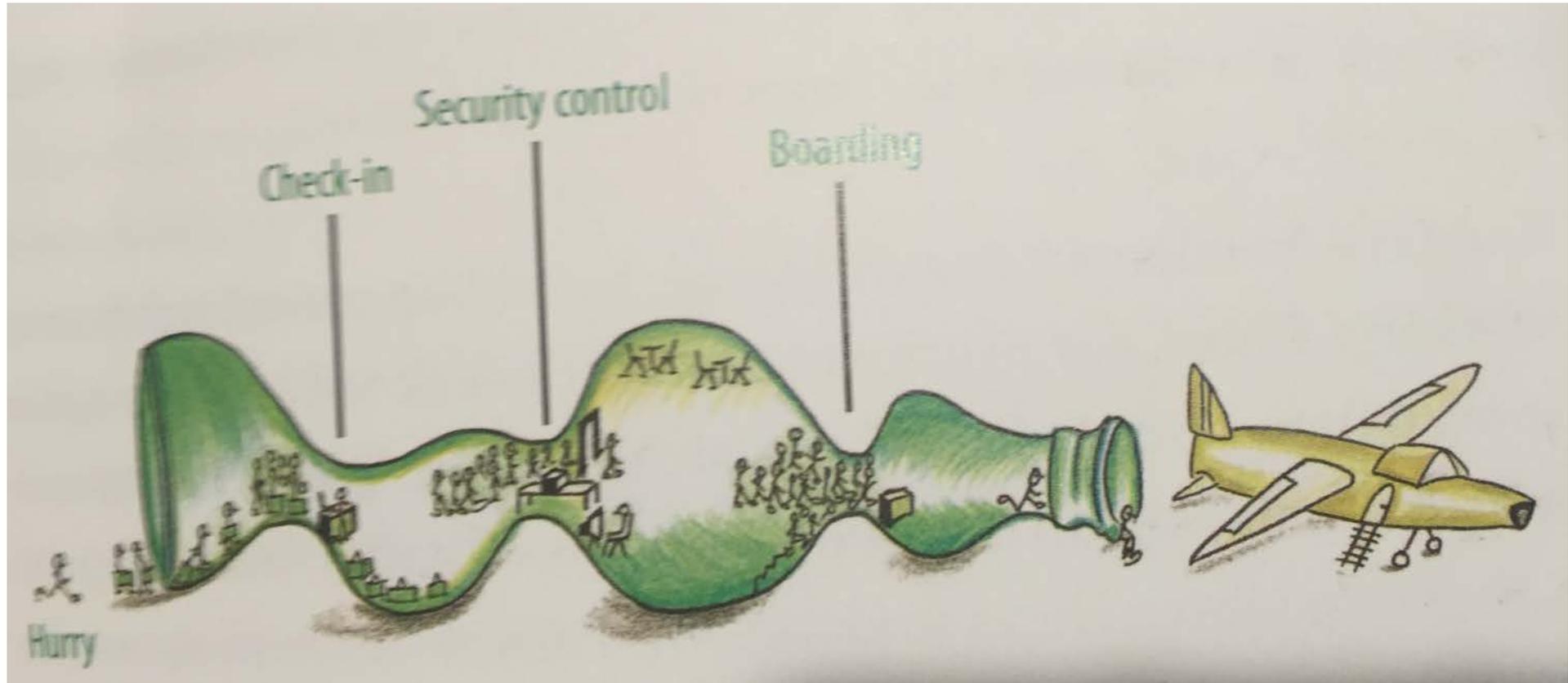
See the scoreboard

Hear the whistle

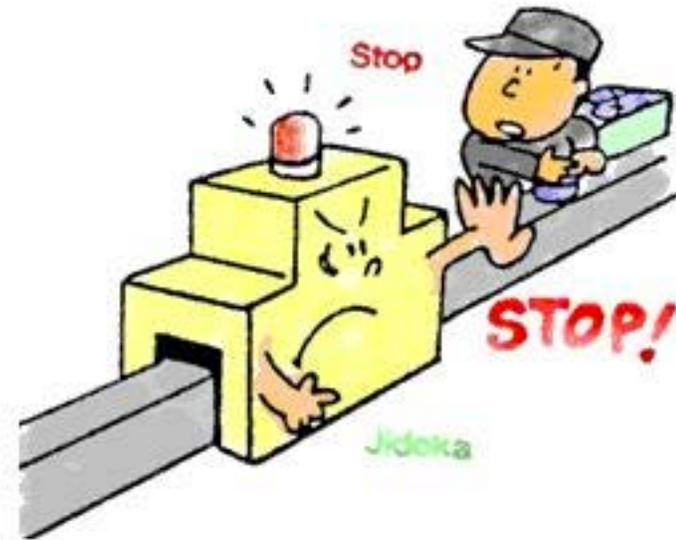
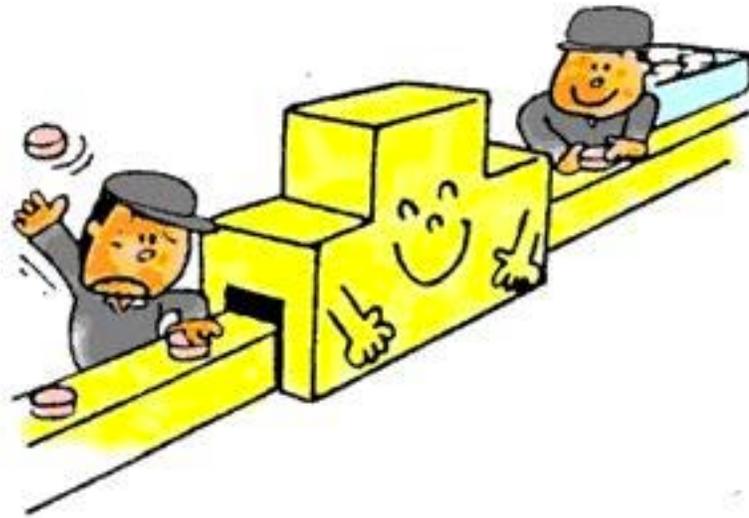
Focus on the right **Work**



Look ahead and remove Constraints



Stop to fix PROBLEMS



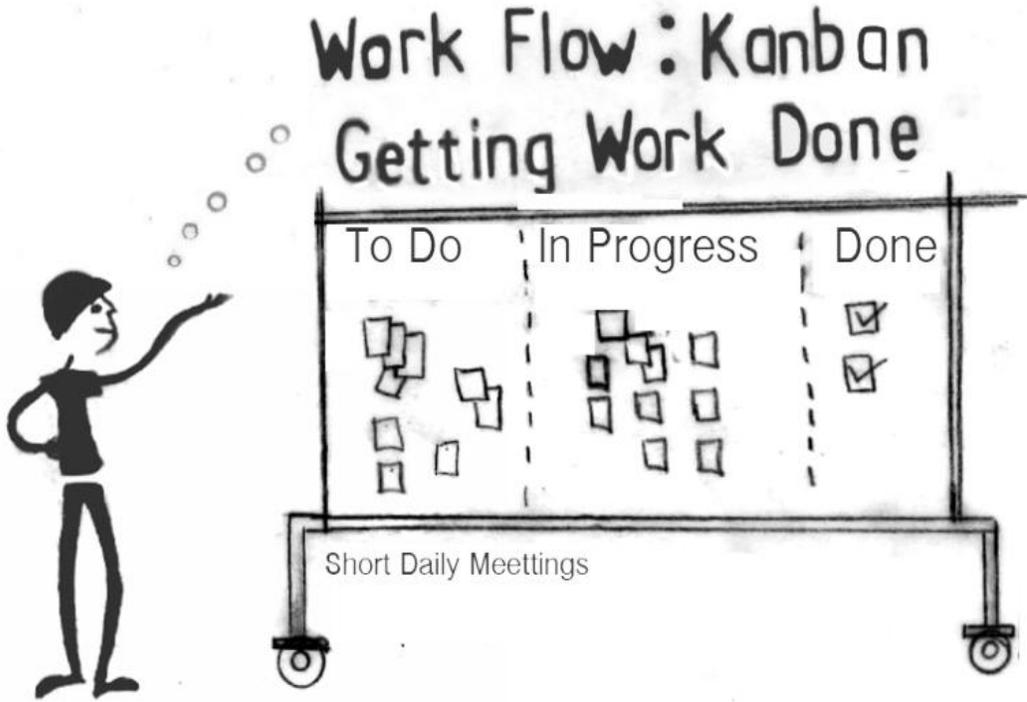
JIDOKA

How to apply **LEAN** to **PROJECTS**?

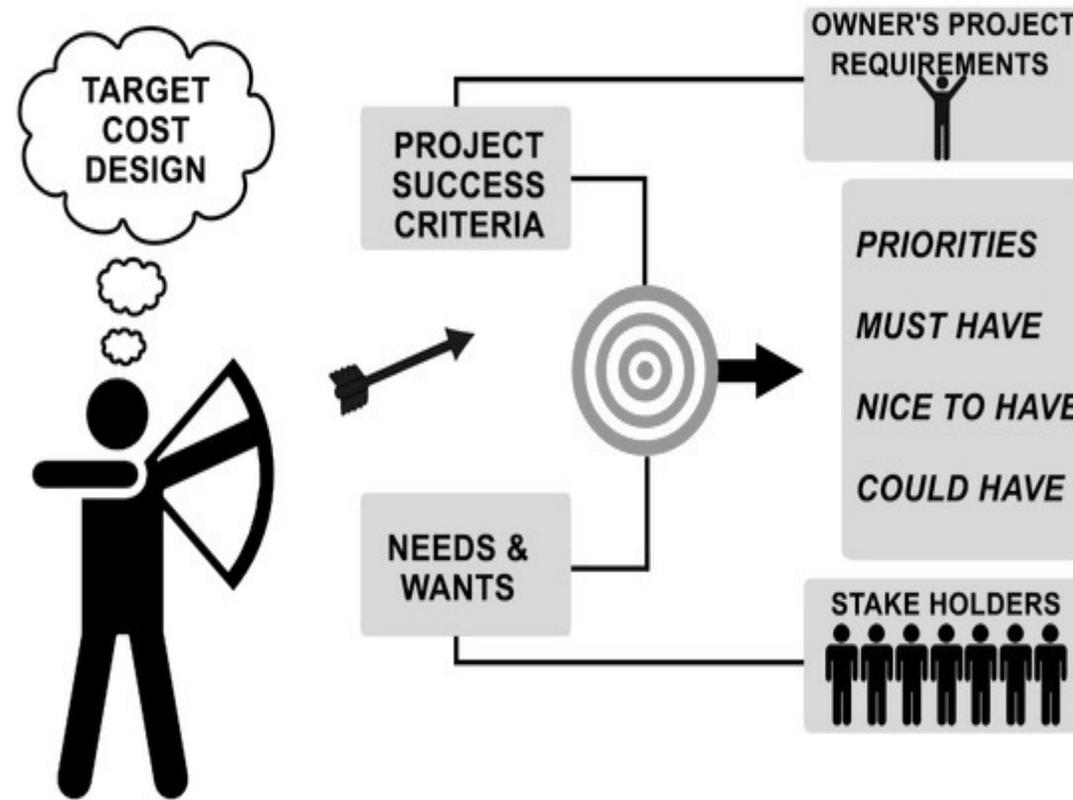
Assemble a Championship TEAM?



Get Work **FLOWING**



Design with **DISCIPLINE**

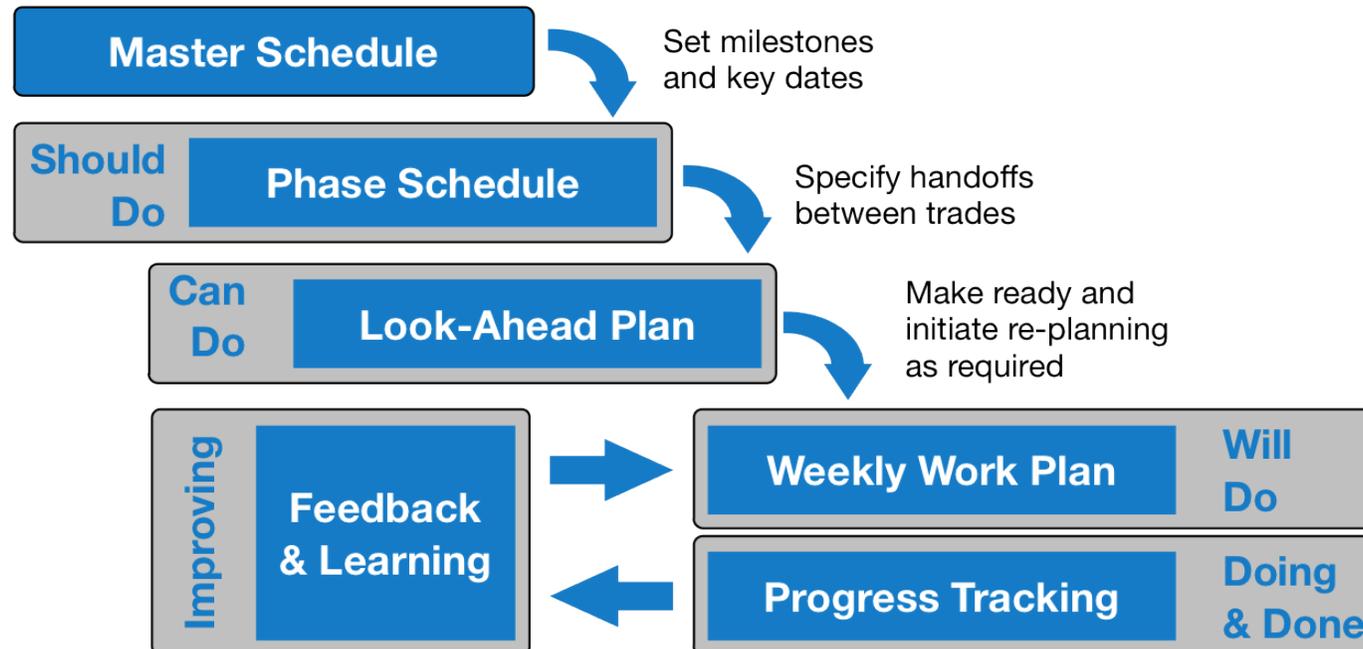


Integrate the Design



Deliver with DISCIPLINE

Last Planner System

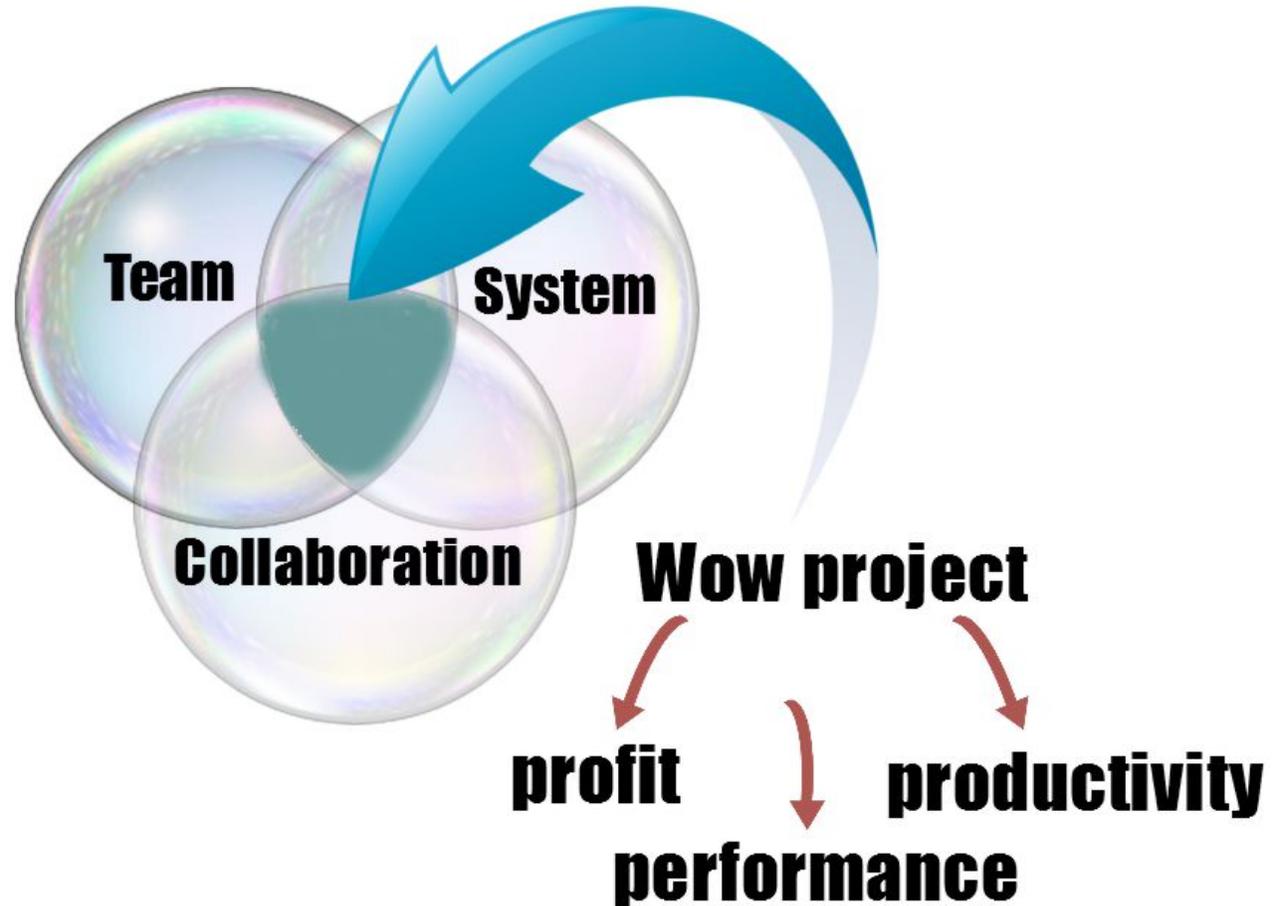


Measure progress and remedy issues

COLLABORATE



Lean Project Delivery works





LEAN pays for GREEN

4 NET 0 projects that did it!





For our project we wanted to demonstrate to that triple bottom line economics work for commercial real estate. We are on target to deliver the Mosaic Centre to the highest level of sustainability as defined by Living Building Challenge for approximately the same cost as a traditional build.

Our return on investment will be in the productivity of our people, recognition as good stewards of the planet and from the financial benefits of having higher occupancy and no energy bills.



Dennis Cuku



Mosaic Center for Community and Commerce
Canada's first private commercial Living Building Challenge project

Mosaic Centre

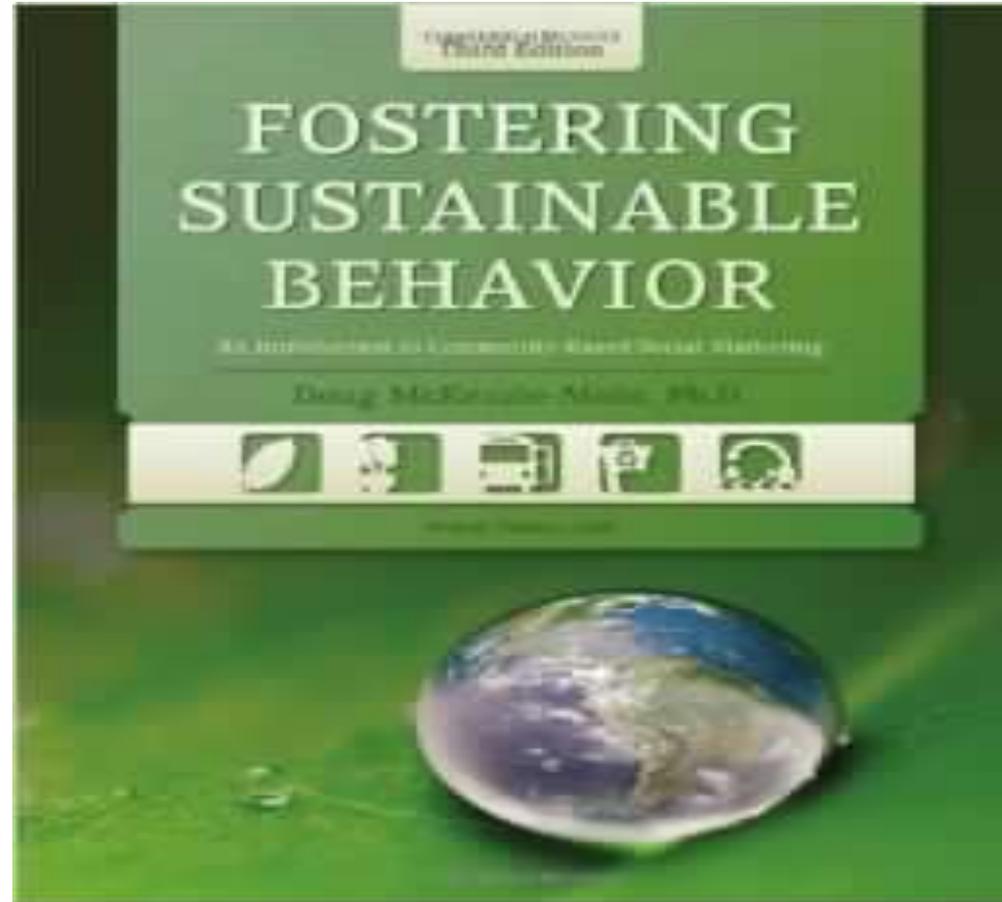
CAPITALISM NEED **NOT COME
AT THE EXPENSE OF HUMAN VALUES,
ENVIRONMENTAL SUSTAINABILITY
OR PERSONAL HAPPINESS**

NORMALIS**BROKEN**

Mosaic Centre



Collaborate on Sustainable Behavior



Design for Sustainable Behavior

AMAZING reductions in Energy



RATS Experiment

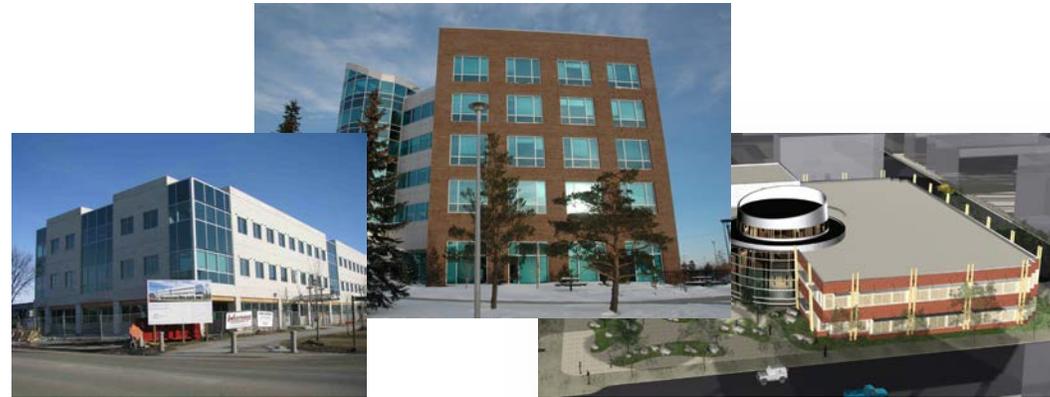


Responsible Adults Temperature Study

- Red Button Hot/Blue Button Cold
- Males 16 to 23 °C
- Females 20 to 27 °C

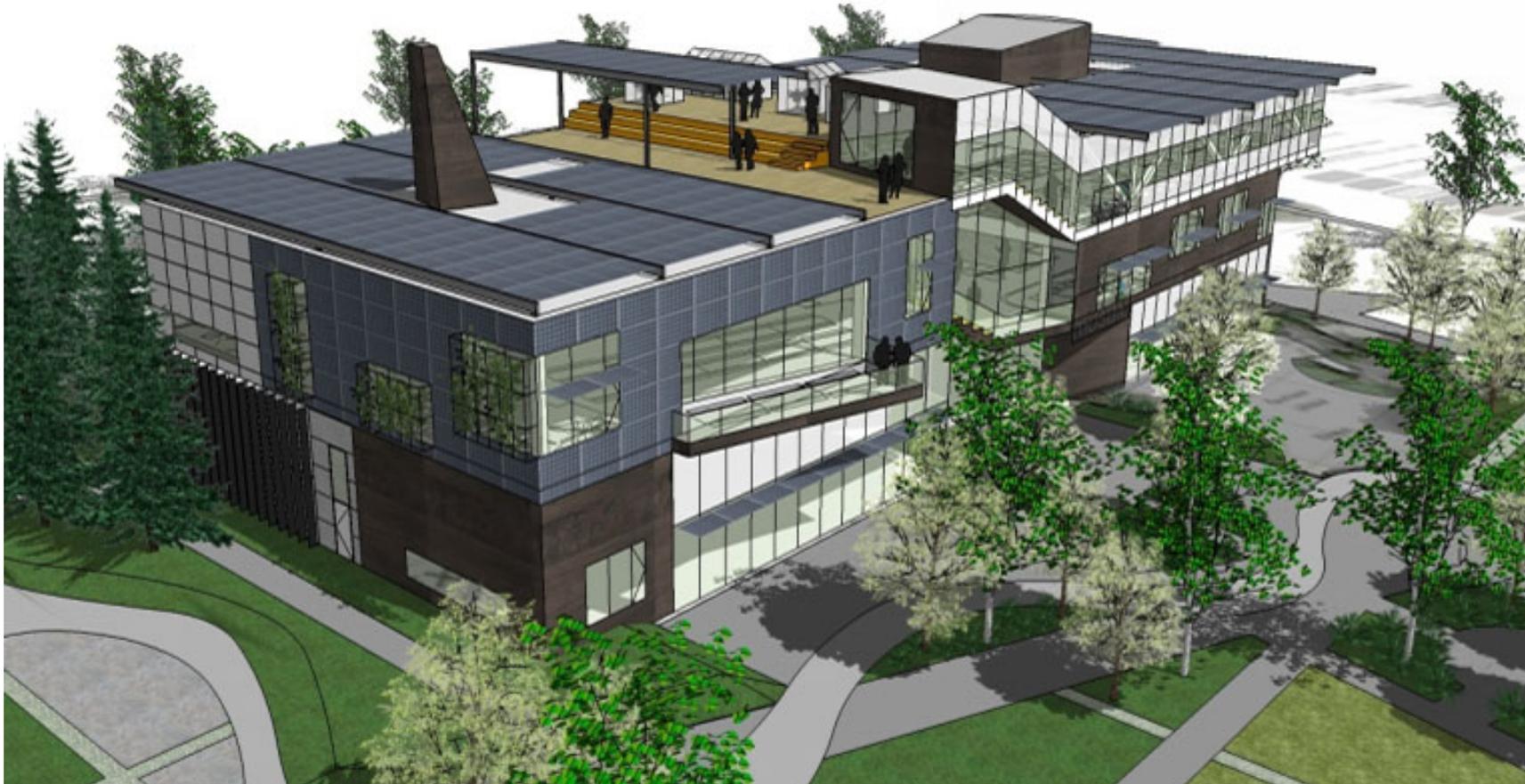
Retro-commissioning Pilot Project achieves 4% Saving with a 1 DGC change in cooling setpoint

Annual Cooling Energy Savings From a 1°C Increase in Cooling Temperature Setpoint	Percent Reduction in Cooling Energy	Cooling Energy Reduction (MJ)	Equivalent # of Sask Homes Powered With that Energy	GHG Reduction (kg CO2e)	Equivalent # of Cars Off the Road	Equivalent # of Trees Planted
	4.2%	126,071	4.2	7,195	1.5	184

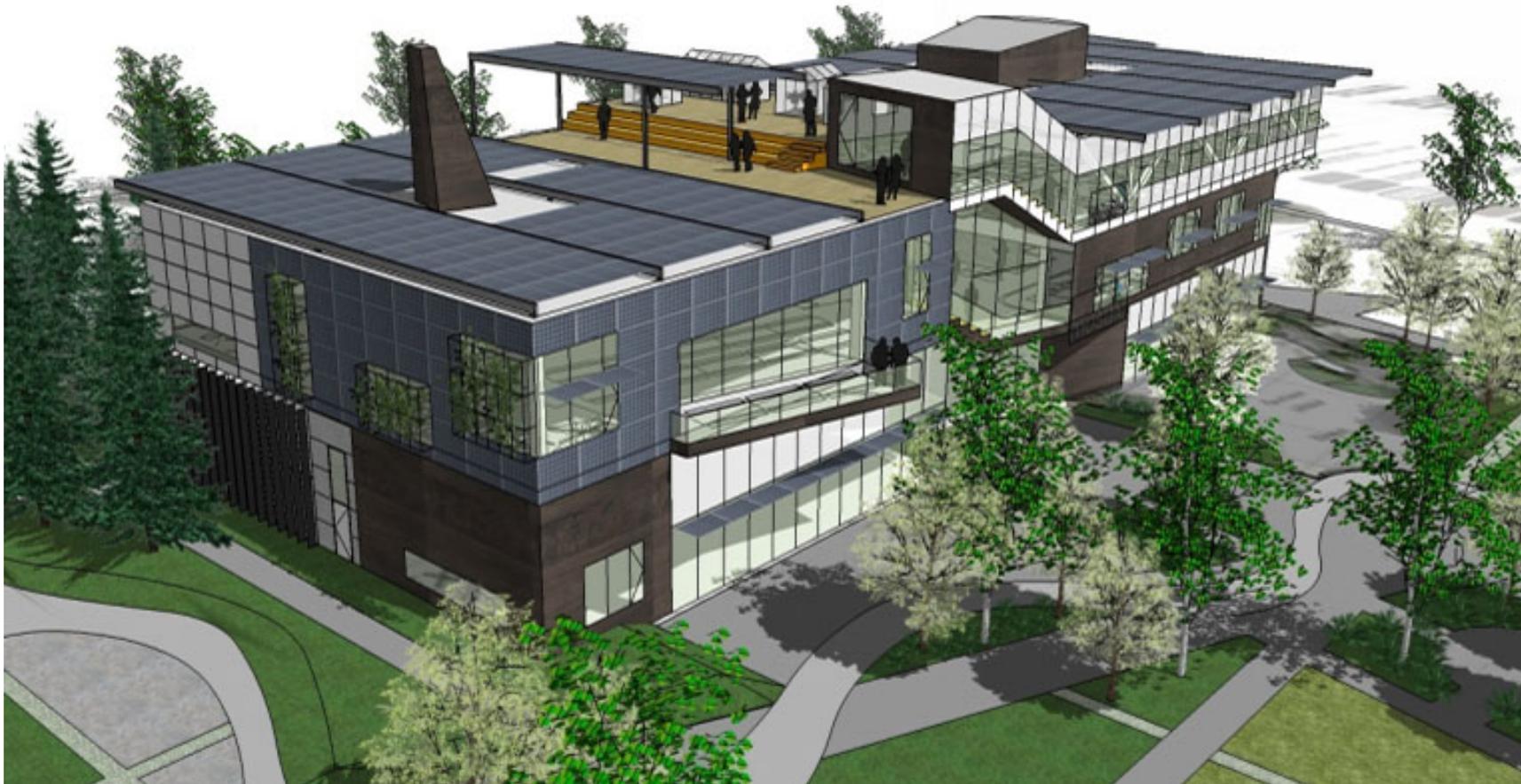


Cooling Savings of \$1000/yr/DGC for a 140,000 sq.ft building

How Net 0-0 PV Economics



Connections to Nature & Community



Roof Top Garden







Living Building /Net 0 Office

We wanted to demonstrate that triple bottom line economics work for commercial real estate and that our project achieves Net 0 energy at very little if any additional cost. (Dennis Cuku)



LEAN

- Sparked change in the Alberta market
- Target Cost Design
- Last Planner System
- Multi-Party Agreement
- Delivered to budget/Ahead of schedule

GREEN

- Living Building Challenge Certification
- Triple Bottom Line Economics
- Net 0 Energy at Net 0 Additional Cost
- Living Wall/Roof Top Gardens
- Sustainable Education



Going **Net 0** on there 2nd Project *and "Getting Green Done"*

As leaders in the community it is our duty to protect the planet and demonstrate that triple bottom line economics work. For our second Living Building Challenge project, we have adopted Lean Project Delivery to raise the bar even higher as we want Net 0 energy, Net 0 Water, beauty, sustainable materials, less cost, less time and to be fully commissioned at substantial completion.



Penticton Jim Pattison Centre
NET 0/Living Building Challenge Project #1



Kelowna Trades Centre
NET 0/Living Building Challenge Project #2



Living Building/Net 0 Trades Center

As leaders in the community it is our duty to protect the planet and demonstrate that triple bottom line economics work. For our second Living Building Challenge project we adopted Lean Project Delivery to demonstrate that we can deliver higher performance at less cost and in less time.

Kathleen Lausman



LEAN

- On track on an aggressive schedule
- Last Planner System
- Target Cost Design
- Collaborative Team (BIG ROOM)
- Building Culture (Study Action Team, CBA)

GREEN

- Second Living Building Challenge Project
- Sustainable Construction Program
- LeanCx: Early verification of Net 0
- Net 0 Energy at Net 0 Additional Cost
- Waste heat district sewage

Why not go **Net 0** for your next home?

For our #PREFAB #GREEN Net 0 duplex in Saskatoon, Saskatchewan the capital cost premium to achieve #Net Zero home was \$50,000. The energy saving provide a 6% Return on investment.



*“ The **economics** work and it is the right thing to do”*



The Recipe is Really SIMPLE!



Taylor Guy

Use a more lean and more integrated building process to deliver GREEN building projects.

With our projects the energy and construction cost savings finance better quality & higher performance.

PREFABRICATION reduces time, cost and improves quality

This Hybrid Timber home was completely enclosed in 2 weeks



Productivity and Team Commitment are key for Getting Work Done

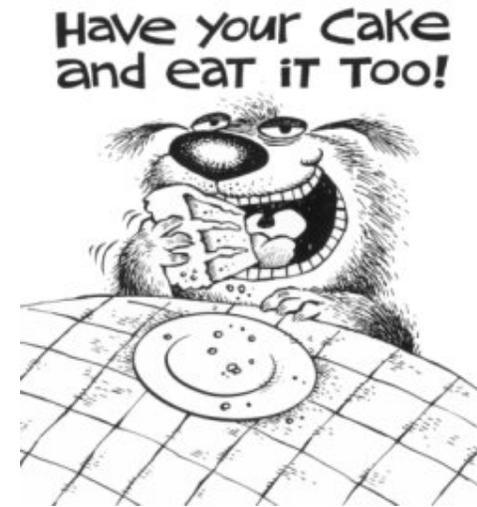


Process

In his book "Quality is Free", Philip Crosby says it all.

When we confront conventional wisdom that there is a tradeoff between quality and cost with optimism and an open mind we can do so much better!

INTEGRATION helps reduce building energy loads
enabling simple more cost efficient systems!



“High Performance at Less Cost”



*We can deliver **PREFAB GREEN** homes that uses 60% less energy at no additional capital cost!*

*We can deliver **Net 0 PREFAB GREEN** home where the savings in energy more than cover the capital cost premium!*

Net 0 Economics

Our capital cost premium to achieve Net 0 is approximately \$50,000.

\$20K for high performance features + \$30k for PV panel less a \$6k rebate



The energy saving provide a 6% on the high performance measures!

A really good return on investment



60% Solution **ECO**nomics

On the 1602 Edward Avenue project our capital cost premium to achieve 60% less energy is approximately \$25,000 for insulation, triple glazed windows and high performance equipment.

The energy saving provide a 7% on the high performance measures!



As we tweak our RECIPE we hope to deliver Net 0 homes at Net 0 additional cost!

With superior integration Net 0-0 is achievable!



Prefab Green Net 0 Target

We wanted to demonstrate that PREFAB Net 0 homes provide a positive return on investment and we did. The success of this project has led to participation on three other Passive House or Net 0 targeted homes in the Saskatoon area. Taylor Guy



LEAN

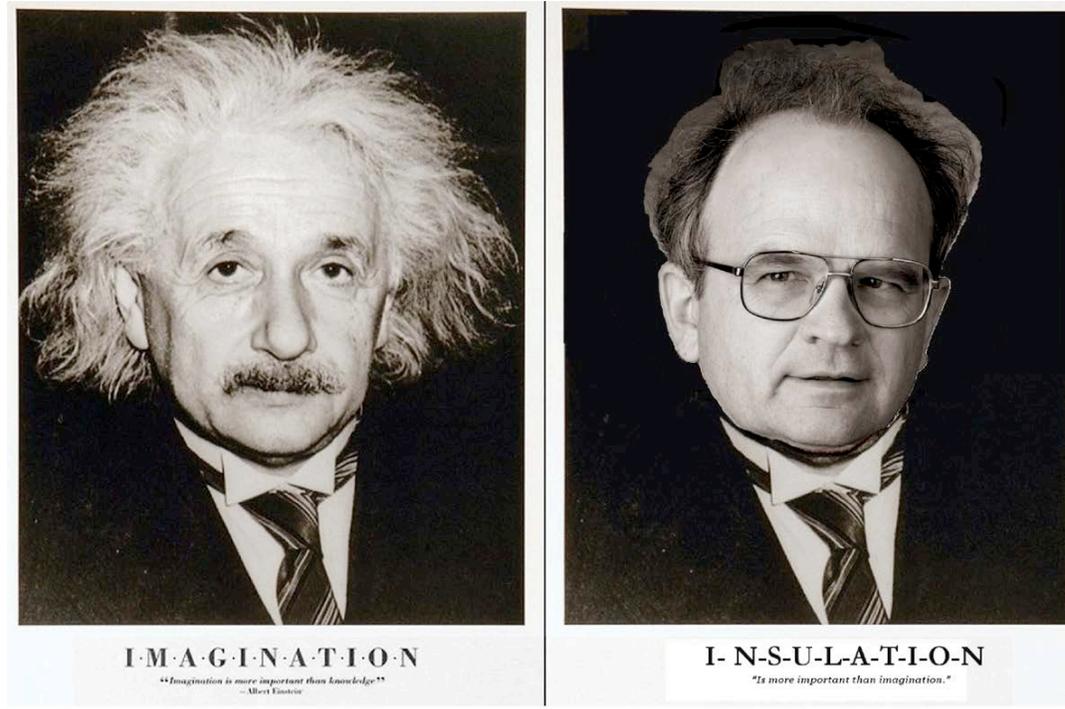
- Prefab Green Construction
- Early involvement of trade partners
- Collaborative & integrated team effort

GREEN

- Target is Net 0 Energy (6 kw)
- High Performance Design Recipe
- No cooling other than a Big Ass Fan
- Passive principles, 12 inch walls/triple glazed
- Technologies Nest/Erv/Heat Pump WH

<http://leanprojectdelivery.blogspot.ca/2015/11/ecosmart-prefab-green-net-0-targeted.html>

1. Start with a really good performance RECIPE



From a GREAT chef

Dr. Rob Dumont who developed one of the first passive houses.

[Directives for High Performance Homes in a North Climate!](#)

Share knowledge - make SMARTer decisions.

- Directives for High Performance Homes in a Northern Climate, Rob Dumont
<http://www.i-designs.ca/blog/project-management/rob-dumont%E2%80%99s-recipe-for-high-performance-residential-design>
- Passive House Fundamentals
<http://www.passivehouse.ca/fundamentals>
- Affordable Net 0 Homes
<http://www.nrcan.gc.ca/energy/efficiency/housing/research/5133>
- Solar Hot Water is Dead
<http://www.renewableenergyworld.com/rea/news/article/2013/09/solar-hot-water-which-is-better-pv-or-thermal>
- Goodbye Radiant Floor in Low Energy Homes
<http://www.greenbuildingadvisor.com/blogs/dept/guest-blogs/goodbye-radiant-floor>
- Hot water heaters as a Heating Source
http://www.civil.uwaterloo.ca/beg/archtech/hot_water_heater_furnace.pdf
- Get Ready for Heat Pump Hot Water Heaters
<http://www.greenbuildingadvisor.com/blogs/dept/energy-solutions/get-ready-heat-pump-water-heaters>
- Heat Pumps for a Northern Climate?
<http://unexpectedcontr.hubpages.com/hub/air-source-heat-pumps-for-cold-weather>
- HRV or ERV's
<http://www.greenbuildingadvisor.com/blogs/dept/musings/hrv-or-erv>
- Best SMART Home Devices of 2014
<http://www.cnet.com/topics/smart-home/best-smart-home-devices/>
- Be COOL with Realistic Comfort Expectations
<http://www.i-designs.ca/blog/high-performance-design/be-cool-with-realistic-comfort-expectations!>

EcoSmart **Blue Herron Passive/Net 0 Target**

Kent and Darcy Earle wanted to demonstrate that we can deliver economical simple beautiful unique Net 0 homes. Our team used Lean and integrated practices to deliver a double wall constructed affordable home!



LEAN

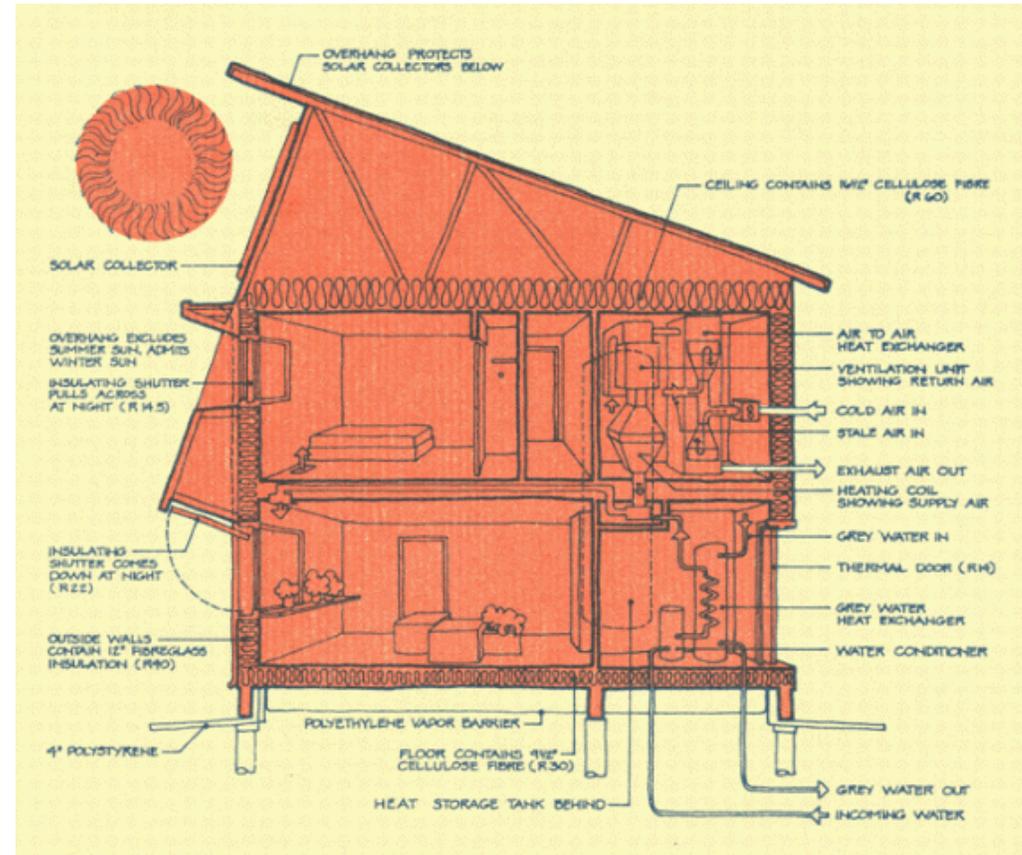
- Early engagement with the whole team
- Collaborative Target cost design process
- Pull Plan Schedule
- Double wall construction dirt to roof on and enclosed in 2 months
- Owner Involvement

GREEN

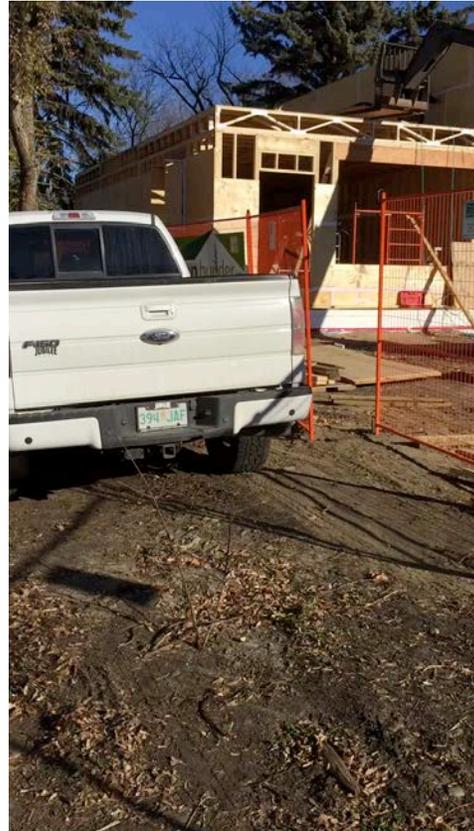
- Target is Net 0 Energy (6 kw)
- Double wall construction/Triple glazed
- Passive solar design (Not Certified)
- Simple finishes & systems
- Green education component

<http://leanprojectdelivery.blogspot.ca/2015/11/blue-heron-haus-net-0-targeted-home.html>

Anyone know of this project?



Passive House ... Back in Saskatchewan



Passive Haus Certified Duplex

- Robin Adair Green Builder
- .1 acph
- 19 inch Thick Walls
- 12 inched of Insulation under Basement Slab
- No thermal breaks
- Electric heat in ERV as only heating system

- Video



Building smart cool homes for the future

It's time!



www.eco-smart.ca



Lean Construction Institute – Canada

Institut de Lean Construction – Canada

The Lean Construction Institute – Canada (LCI-C) was established in 2015 as a special committee of the Canadian Construction Association to help transform the building industry in Canada

Want to participate in Lean Construction?

<http://www.lcicanada.ca/>

Lean
Lab

Knowledge worth sharing

Join

Learn

Create



Normal is Broken

*That is why we adopted Lean Project
Delivery to deliver our project!*



This is LEAN

*A best seller that makes Lean
SIMPLE. You should read it!*



the BIG idea

LEAN enables GREEN
Why not all new projects Net 0

www.LeanLab.ca